The future of work - A systemic view to optimise resources

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The future of work

Technological Advancement

- 1. Automation to continue at a faster pace
- 2. Continuing improvements in communications
- 3. Improvements in data storage and handling will enhance use of Big Data
- 4. Emerging technology will be widely adopted, including at work

People Management

- 1. Skills to manage teams on different types of contracts (maybe non-humans)
- 2. Intergenerational Differences (attitudes / aspirations) inconclusive
- 3. Development of skills in creativity and innovation
- 4. Faster pace of work / change = wellbeing focus

Flexibility

- 1. Growing need for a truly flexible workforce
- 2. Reskilling/redeployment/redundancy of those whose skills become redundant
- 3. Recruiting for agility, flexibility, willingness to change/ learn new skills, flexibility of contractual arrangements

Societal

- 1. Globalisation to continue enhancing power of large corporations
- 2. Uncertainty social and political forecasting more difficult
- 3. Gig economy and different employment contract arrangements may divide society

Evolution of work places

Holistic Human relational skills High Processing skills High

Processing Human relational skills Low Processing skills High

<u>Knowledge</u>

Human relational skills Medium Processing skills Medium

Relational

Human relational skills High Processing skills Low

Another way to look at the evolution of work places for humans



So ... How do we optimise Productivity in this Relational phase?











PROACTIVE

e.g. Communication; Trust; Rest; Tailored benefits; fair and transparent reward; growth opportunity; feeling heard





e.g. Grievances, Complains and Tribunals; Low Engagement scores; Transactional enquiries; Mental III Health and sickness absence; EAP services;









PROACTIVE



REACTIVE





The Human Employee Experience *Investment*

Continuum



e.g. Communication; Trust; Rest; Tailored benefits; fair and transparent reward; growth opportunity; feeling heard



Strategic Workforce planning – Thinking and Planning Systemically



In Summary – a new Manifesto for Leadership in the Relational age of working

1. Set Direction – Create Clarity

2. Get out of the way