Agenda

Preparing
Reward and Benefit
Leaders for 2026
and Beyond



20 November 2025 | Convene Sancroft | London

Personalise your agenda

- 1. Plan your day: Select one option in each time block. *N.B. some sessions are invitation-only.*
- 2. Select at least one time block to explore the curated exhibition of 65 benefits providers, consultants and intermediaries. Make valuable connections with leading suppliers in the market.



08.00 - 09.10	08.25 – 09.10	08.25 - 08.50
Registration and visit the exhibition	Elizabeth Boardroom	Doddington Forum 2
Buffet breakfast and meet the exhibitors	WORKSHOP INVITE ONLY	INVITE ONLY
from all corners of the reward & benefits sector	Why AI is crucial in employee benefits to reduce cost and improve the employee experience Strategic partner: Aon	How is AI transforming global benefits delivery today?
	Hosts: Dr Jeanette Cook, Principal Wellbeing and Strategic Consultant, Aon David Guy, Strategic Broking Lead, Aon	Hosted by: Andrew Owens, Darwin Chief Technology
	Doddington Forum 1 WORKSHOP	Officer, Mercer Marsh Benefits
	INVITE ONLY	
	Bridging the benefits divide: Engaging deskless workers to futureproof your business	
	Strategic partner: Personal Group	
	Hosts: Karen Thornley, CEO, Innecto Jenny Hinde, Chief People Officer, Personal Group	
	Hardwick Hub	
	WORKSHOP INVITE ONLY	
	Think global: Building benefits strategies that scale	
	Strategic partner: Benifex	
	Hosts: Ross Spearman, Chief Experience Officer, Benifex Jenny Dewulf, Head of Solution Consulting, Benifex	

09.00 - 10.15

Grand Hall 1 & 2



Opening keynote with Paul Dolan, Professor of Behavioural Economics, LSE

The UK presents a challenging productivity puzzle, while we have flatlined, other OECD countries are back on trend. Join this thought-provoking session with Paul Dolan to explore why this is happening, the impact on shifting workplace culture and what employers can do about it. Paul will delve into the radical uncertainties that businesses face around AI and the future of work more broadly. He'll consider the impact of political influences and will draw on his latest research into what he terms 'Beliefism' and how it impacts decision-making in organisations and wider policy thinking.

Chair:
Debi O'Donovan, Co-founder and Director, REBA

Make
time to visit
the exhibition
throughout
the day



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10.50 – 11.15	Topical speaker breakout sessions				
OPTION 1 Grand Hall 2	OPTION 2 Doddington Forum 1	OPTION 3 Grand Hall 1	OPTION 4 Hardwick Hub	OPTION 5 Doddington Forum 2	OPTION 6 Elizabeth Boardroom
Getting ready for the EU Pay Transparency Directive: From compliance to best practice to confidence Peter Brauer, CEO, Turning Point Moderator: Dawn Lewis, Content Editor, REBA	Future-proofing benefits to support life's toughest moments: Navigating the realities of the working age we routinely ignore Susannah Heims Business Development Director, UK, Everest Funeral Concierge Ltd Michelle Hales, Senior Funeral Advisor, Everest Funeral Concierge Ltd Moderator: Stella Chaplin, Pension and Benefits Expert	Benefits that find you: How AI enables personalised discovery Adam Mason, Chief Strategy Officer, Benifex Moderator: Sally Purbrick, Reward Experience Specialist, BT Group	The parenthood penalty: What reward and benefits leaders can do to close hidden pensions and pay gaps for working parents Ruth Handcock OBE CEO, Octopus Money Moderator: Jake Attfield, Head of Strategy, Fair4All Finance	Smarter workplace mental health solutions: Blending human and AI for better outcomes and ROI Shamira Graham, Chief Commercial Officer & Principal CBT Therapist, Onebright Moderator: Jen Wilson, Expert Health Insurance & Healthcare Industry Consultant	10.50 – 11.35 WORKSHOP INVITE ONLY Future-proofing EVP: Closing the gap between expectation and experience Hosts: Chris Andrew, EVP Lead, Gallagher Tiree Houghton, Director People Experience, Gallagher
11.25 – 11.50	Topical speaker breakou	it sessions			
OPTION 1 Grand Hall 2	OPTION 2 Doddington Forum 1	OPTION 3 Grand Hall 1	OPTION 4 Hardwick Hub	OPTION 5 Doddington Forum 2	
Designing a wellbeing culture that speaks to the next generation workforce Luke Bullen, VP, Head of UK & Ireland, Wellhub Rebecca Eaton, Head of Occupational Health & Wellbeing, Cadent Gas Moderator: Jo Gallacher, Content Director, REBA	Fireside chat - Future- ready family support at Goldman Sachs: Strategic approaches to stay ahead of the curve Jennifer Liston-Smith, Strategic Advisor, Bright Horizons Work+Family Solutions Farah Khan, EMEA Head of Wellness, Goldman Sachs Moderator: Stella Chaplin, Pension and Benefits Expert	From quiet cracking to quiet thriving: How to build a workforce that works happy, lives happy and is valued Matt Russell, CEO, Zest and Epassi UK Moderator: Sally Purbrick, Reward Experience Specialist, BT Group	Case study: How financial wellbeing strategies at Centrica are shifting to meet workforce demands Sarah Long, Head of New Business, WEALTH at work Jane Evans, Executive Compensation and Reward Manager, Centrica Moderator: Jake Attfield, Head of Strategy, Fair4All Finance	How digital benefits are transforming global family health support in the workplace Emily Norris, RVP, Employer Sales, Maven Clinic Lucy Ringhofer, Senior Client Success Manager, Maven Clinic Moderator: Jen Wilson, Expert Health Insurance & Healthcare Industry Consultant	Make time to visit the exhibition throughout the day
11.50 – 12.15	Break and visit the exhib Explore the curated exhi		ew and keep on top of the	e latest industry thinking	

12.15 – 13.00	Topical speaker breakou	ıt sessions			
OPTION 1 Grand Hall 2	OPTION 2 Doddington Forum 1	OPTION 3 Grand Hall 1	OPTION 4 Hardwick Hub	OPTION 5 Doddington Forum 2	OPTION 6 Elizabeth Boardroom
12.15 – 13.00 PANEL How AI is transforming reward and benefits strategy, teams and global benefits management Panel speakers: Pete Craghill CTO, Origin Elaine O'Donnell, Director of Benefits and Reward Projects, Flutter Entertainment Peter Frampton, Global Head of Performance and Total Rewards, Freshfields Moderator: Jo Gallacher, Content Director, REBA	12.15 – 12.55 MASTERCLASS Turning pension reform into a strategic advantage: Unlocking value across benefits and reward David Collington, Partner, Head of Benefit Consulting, Barnett Waddingham Jeni Flanagan, Principal and Senior DC Consultant, Barnett Waddingham Moderator: Stella Chaplin, Pension and Benefits Expert	12.15 – 13.00 PANEL Managing the impact of pay legislation on reward strategies, benefits spend and salary sacrifice Panel speakers: Caroline Harwood Partner – National Head of Employment Tax, Global Employer Services, BDO Alexzandria Murray, Head of Compensation and Benefits, Havas Zohra Chagani, Senior Policy Advisor, BVRLA Fiona Smith, Payroll Training Manager, CIPP Moderator: Debi O'Donovan, Co-founder and Director REBA	12.15 – 12.55 (MASTERCLASS) From Complexity to Clarity: Making Global Benefits Work Sebastian Fallert Co-founder and CEO, Ben John Whitaker Senior Director International Benefits and Operations, Workday Moderator: Jake Attfield, Head of Strategy, Fair4All Finance	12.15 – 12.55 (MASTERCLASS) Closing the UK Health Gap: Using Behavioural Science and Al to augment benefit choices and improve employee outcomes Katie Reynolds, Business Development Director, Mercer Marsh Benefits Zoe Dimov, Senior UX Research, Mercer Marsh Benefits Moderator: Jen Wilson, Expert Health Insurance & Healthcare Industry Consultant	12.15 – 13.00 WORKSHOP INVITE ONLY Data-led wellbeing: Designing benefits strategies that drive better business outcomes Hosts: Steve Thomson, Client Experience Manager, Isio Alexis Parrish, Director, Isio



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12.55 – 14.15	Lunch and visit exhibition
	Explore the curated exhibition to discover what's new and keep on top of the latest industry thinking

13.15 - 13.45 Live case studies 1-2-1: The story behind the strategy

Don't miss this opportunity to have a brief private chat to exchange knowledge, discuss challenges and explore solutions with fellow reward professionals. The case study hosts will be ready to greet you at the REBA Acumen stand. Each 10-minute session starts and ends promptly, so grab some food and make this part of your lunchtime.

REBA Acumen exhibition stand

LIVE CASE STUDY 1-2-1

Managing health to control healthcare costs

Dana Citron, Director, Global Health & Wellbeing, **DHL Group**

Dana will discuss how proactively managing workforce health can reduce healthcare and insurance costs. She'll share a structured approach that reframes health and wellbeing to better manage risk and expenses.

REBA Acumen exhibition stand

LIVE CASE STUDY 1-2-1

Flexible benefits: Choosing the right technology for your business

Sarah Underhill, Head of Reward & Benefits, Osborne Clarke

Sarah will discuss how Osborne Clarke has leveraged flexible benefits in recent years, and is on hand to discuss successes, challenges, and offer guidance for businesses considering a move to flexible benefits platforms.

REBA Acumen exhibition stand

LIVE CASE STUDY 1-2-1

Global benefits design: How to harmonise, optimise and humanise your strategy

Tim Goodchild, Director, International Benefits, Take-Two Interactive

Tim will discuss their approach to global benefits design and managing the complex balancing act between consistency and local relevance. He'll talk about how to build a global benchmarking philosophy, align benefits with governance and data privacy requirements and choose the right partners to match your footprint to ensure harmonisation delivers real value, efficiency and employee experience worldwide.

14.15 – 14.40	Topical speaker breakout sessions				
OPTION 1 Grand Hall 2	OPTION 2 Doddington Forum 1	OPTION 3 Grand Hall 1	OPTION 4 Hardwick Hub	OPTION 5 Doddington Forum 2	OPTION 6 Elizabeth Boardroom
Building data capabilities for tomorrow: What will the future of data-driven decision- making in reward and benefits look like? Matthew Gregson, Executive Director, Howden Employee Benefits Moderator: Jen Wilson, Expert Health Insurance & Healthcare Industry Consultant	Fireside chat - Living the EVP: White & Case's journey to a future-focused colleague experience Chris Andrew, EVP Lead, Gallagher Jennifer Philpot, CHRO, White & Case Moderator: Stella Chaplin, Pension and Benefits Expert	Beyond pay rises: Leveraging career pathways to retain talent and maximise reward ROI Justine Woolf, Director of Consulting, Innecto Reward Consulting Moderator: Sally Purbrick, Reward Experience Specialist, BT Group	Empowering employees to take control of their financial futures Craig Rickman, Personal Finance Editor, interactive investor Moderator: Jake Attfield, Head of Strategy, Fair4All Finance	INNOVATION DEMO INVITE ONLY Can proactive healthcare really prove its ROI, or is prevention overrated? Dr Mridula Pore, CEO and Co-founder, Peppy Sara Redwood, Sales and Partnerships Manager, Peppy	14.15 – 15.00 WORKSHOP INVITE ONLY Health benefits for tomorrow's workforce: Preparing for employer-led provision under reduced state support Hosts: Lucie McGrath, Head of Wellbeing and Client Strategy, WTW Stephanie Parton- Corr, Health, Equity & Wellbeing Lead, H&B,
14.50 – 15.15	Topical speaker breakout sessions			Make	WTW
OPTION 1 Grand Hall 2	OPTION 2 Doddington Forum 1	OPTION 3	OPTION 4 Hardwick Hub	time to visit the exhibition	

14.50 – 15.15	Topical speaker breakou		
OPTION 1 Grand Hall 2	OPTION 2 Doddington Forum 1	OPTION 3	OPTION 4 Hardwick Hub
Wellbeing trends or timebombs? Building future-ready benefits strategies that work for your workforce Debra Clark, Head of Wellbeing, Everywhen (formerly Towergate Employee Benefits) Moderator: Jen Wilson, Expert Health Insurance & Healthcare Industry Consultant	Improving pensions adequacy: Leveraging emotional engagement to drive meaningful change Steve Watson, Head of Policy and Research, NatWest Cushon Moderator: Stella Chaplin, Pension and Benefits Expert	Visit exhibition Explore the exhibition and talk to existing contacts and new connections too. Do you know what's new in the market? Today's the day to find out!	Navigating EU Pay Transparency - Requirements, action steps and how to be ready Jackie Waller, Associate Partner, Aon Moderator: Jake Attfield, Head of Strategy, Fair4All Finance

throughout the day



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15.25 – 15.50	Topical speaker breakou	ut sessions			
OPTION 1 Grand Hall 2	OPTION 2 Doddington Forum 1	OPTION 3 Grand Hall 1	OPTION 4 Hardwick Hub	OPTION 5 Doddington Forum 2	OPTION 6
Are we designing benefits for a workforce that no longer exists? Jon Stuart, Head of Strategy, Unum Dan Barnard, Senior Benefits and Compensation Manager, Unum Moderator: Jen Wilson, Expert Health Insurance & Healthcare Industry Consultant	Reimagining financial wellbeing: How AI is defining a new era of benefits engagement Tim Perkins, Co-founder and CEO, nudge Moderator: Stella Chaplin, Pension and Benefits Expert	REBA Acumen's emerging benefits trends for 2026 Debi O'Donovan, Co-founder and Director, REBA Moderator: Sally Purbrick, Reward Experience Specialist, BT Group	The hidden superpower: Dynamic job architecture - How reward leaders are unlocking the DNA for work Sara Hill, Founder & CEO, RoleMapper Moderator: Jake Attfield, Head of Strategy, Fair4All Finance	INNOVATION DEMO INVITE ONLY From data to decisions: The art of storytelling in people strategy Alexander Dunning, Senior Consultant, Client Technology, Gallagher	Make time to visit the exhibition today

15.50 - 16.15	Visit the exhibition and networking afternoon tea break
	Explore the curated exhibition to discover what's new and keep on top of the latest industry thinking

16.15 – 17.00 Curated roundtables or visit exhibition

See your personal agenda on the back of your badge for your topic and room

Facilitated vendor-free roundtable discussions in Grand Hall 2

- 1. Benefits engagement: Using tech to enhance benefits engagement, communication and personalisation
- 2. Benefits technology: Keeping ahead of digital and AI developments affecting the management of benefits and platforms
- 3. Data-driven strategy: Using data insights via AI and platforms to improve benefits planning
- **4. EU Pay Transparency Directive 2026:** Creating strategies to support equity ahead of new legislation
- 5. Financial wellbeing: Supporting the financial needs of different generations
- 6. Global benefits design: Identifying providers and strategies that can support our needs
- 7. Pay and reward: Managing the impact of pay legislation on reward strategies and benefits spend
- 8. Mental wellbeing: Benefits and strategies to support mental health and neurodiversity
- 9. Preventative health: Moving to prevention to manage future health and people risk

Acumen-only: Dedicated small group discussions

Meet and discuss the roundtable topics with fellow REBA Acumen subscribers at hosted tables, matched by industry sector.

These roundtables are in Doddington Forum 1 and 2

Visit the exhibition

Explore the curated exhibition to discover what's new and keep on top of the latest industry thinking.

Learn about the latest products, services and solutions from a mix of established big-name suppliers to fresh new innovators.



Make
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throughout
the day

17.00 - 17.30

Grand Hall 1 & 2



On the sofa with Radio DJ and Television Presenter, Jo Whiley

One of the most iconic voices in British broadcasting, Jo Whiley will bring the REBA Future Forum to a close with a candid conversation on how she has seen the world of work evolve, what it takes to stay relevant in times of change, and what excites her about the future. Jo first made her mark as music booker for the seminal Channel 4 show The Word, where she booked Nirvana for their unforgettable UK television debut. She went on to co-present the groundbreaking evening session on Radio 1, host Top of the Pops, and front Glastonbury TV since the early 1990s. Over the past 30 years, she has interviewed the world's biggest acts — including the day Jay-Z came to her house for tea.

Debi O'Donovan, Co-founder and Director, REBA

17.30 - 18.15

Closing networking drinks sponsored by Benifex

Join us for drinks to celebrate a great day of learning, sharing, networking and sourcing the best suppliers to support your benefits strategy into 2026!

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Visit the exhibition

It's such a great use of your time – 65 providers under one roof in one day.

Break times will be busy with refreshments and networking with your peers, so make sure to allow at least one time block to visit the exhibition. Keep some time to discover new services, find new suppliers, talk to existing contacts, benchmark services and more. There is a great array and range of suppliers keen to meet you. Discover what's new in just a few hours.

