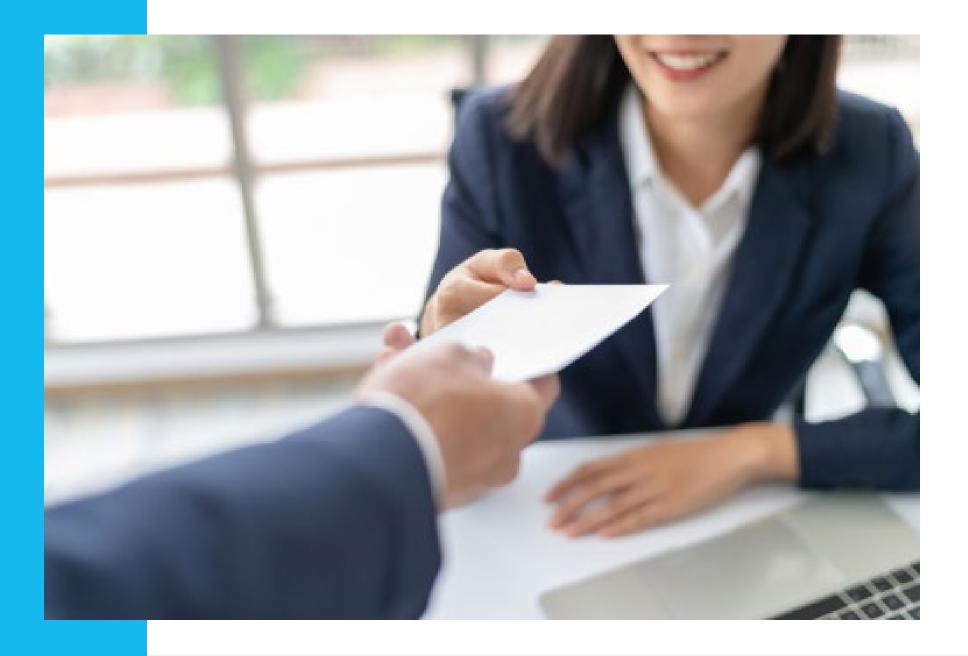
neyber REBA Innovation Day The Future of Pay Will Salary and Payroll As We Know It Exist In 2025?

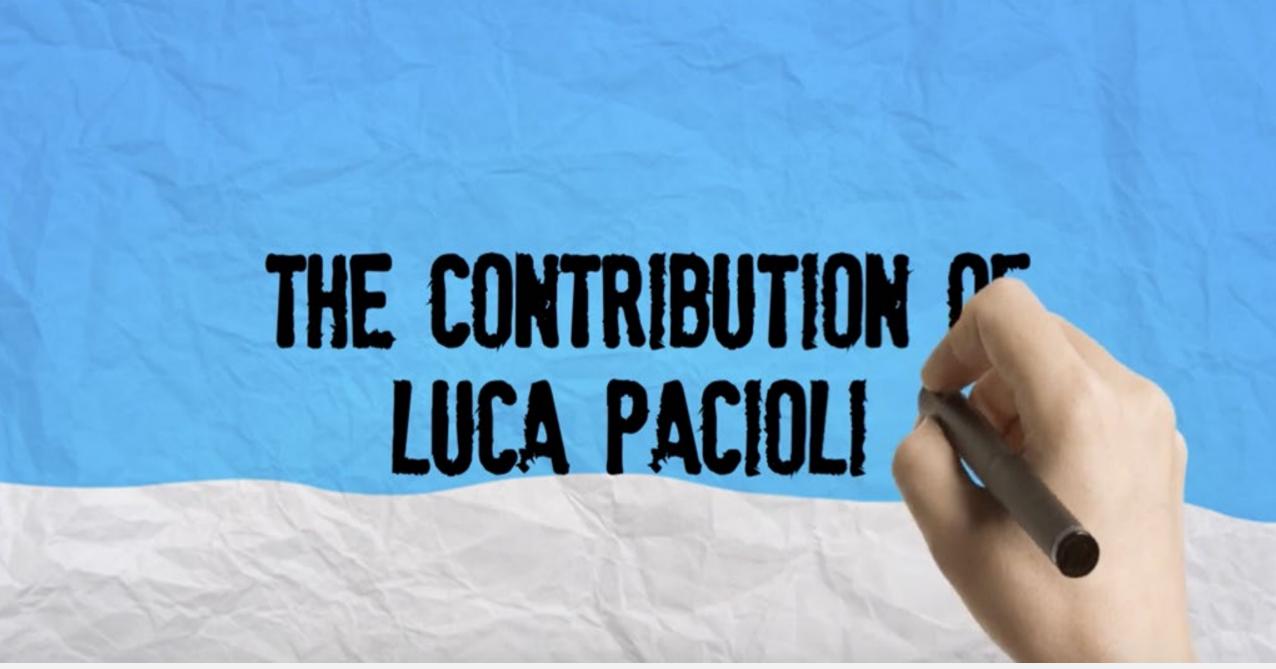


Let's briefly go back in time...



Italy. Luca Pacioli's 1494 book "Summa de Arithmetica" introduced bookkeeping methods used today and is considered to have prefigured many aspects of the modern business world.





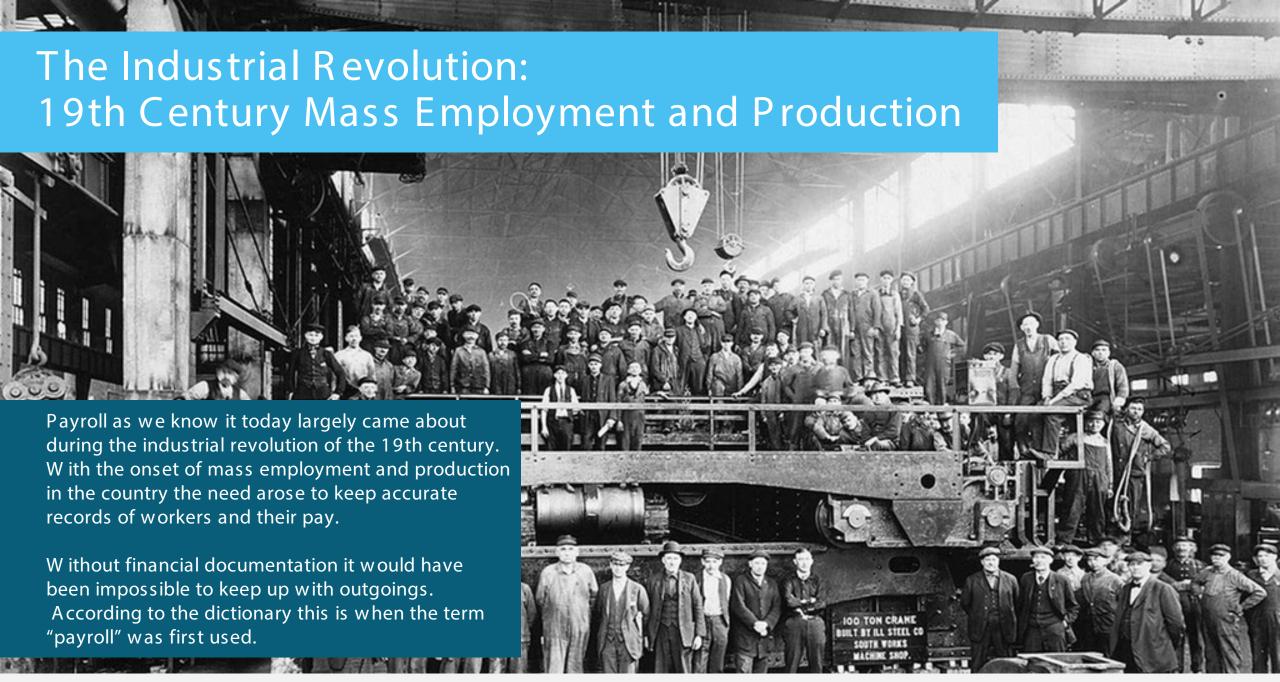




The Commercial Revolution continued into the 18th Century

Many of the jobs initially created by the Commercial Revolution in the years from 1520 to 1650 and later, during Industrialisation in the 18th and 19th centuries, would not have been salaried, but, to the extent they were paid as employees, probably paid an hourly or daily wage or paid per unit produced (also called piece work)





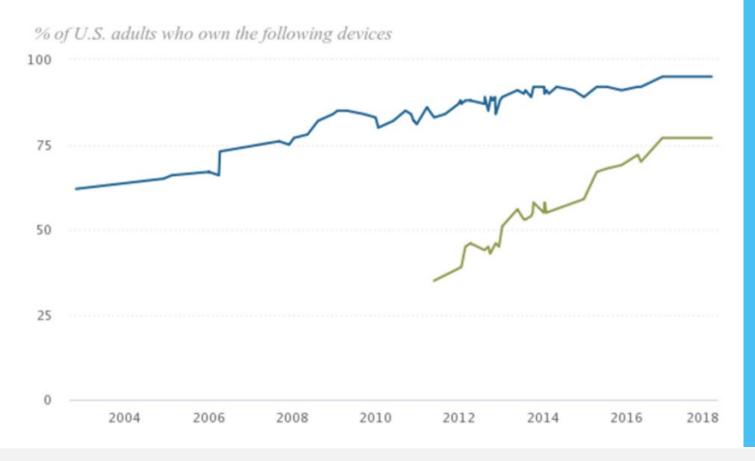


Number of years it took for each product to gain 50 million users



How Many People Have Smartphones?

Most Americans -95% – own a cellphone of some kind. The share of Americans that own smartphones is now 77%, up from just 35% in Pew Research Center's first survey of smartphone ownership conducted in 2011.



Nearly 100% Penetration

Money itself is undergoing a dramatic makeover as a result of innovation



Physical



Digital



Cryptographical

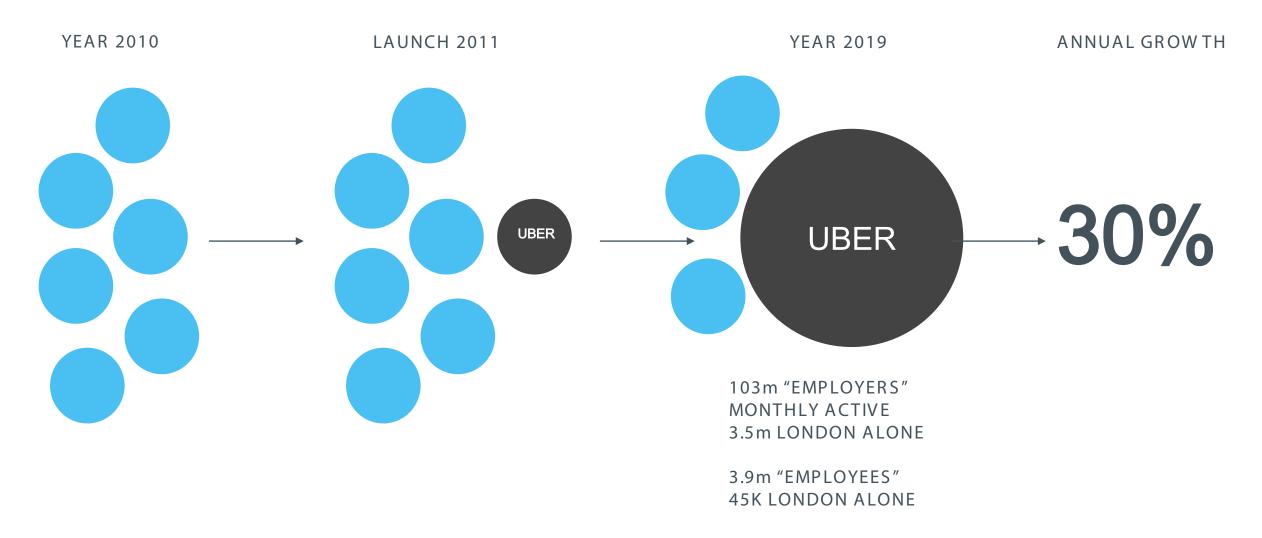
Money as Pay

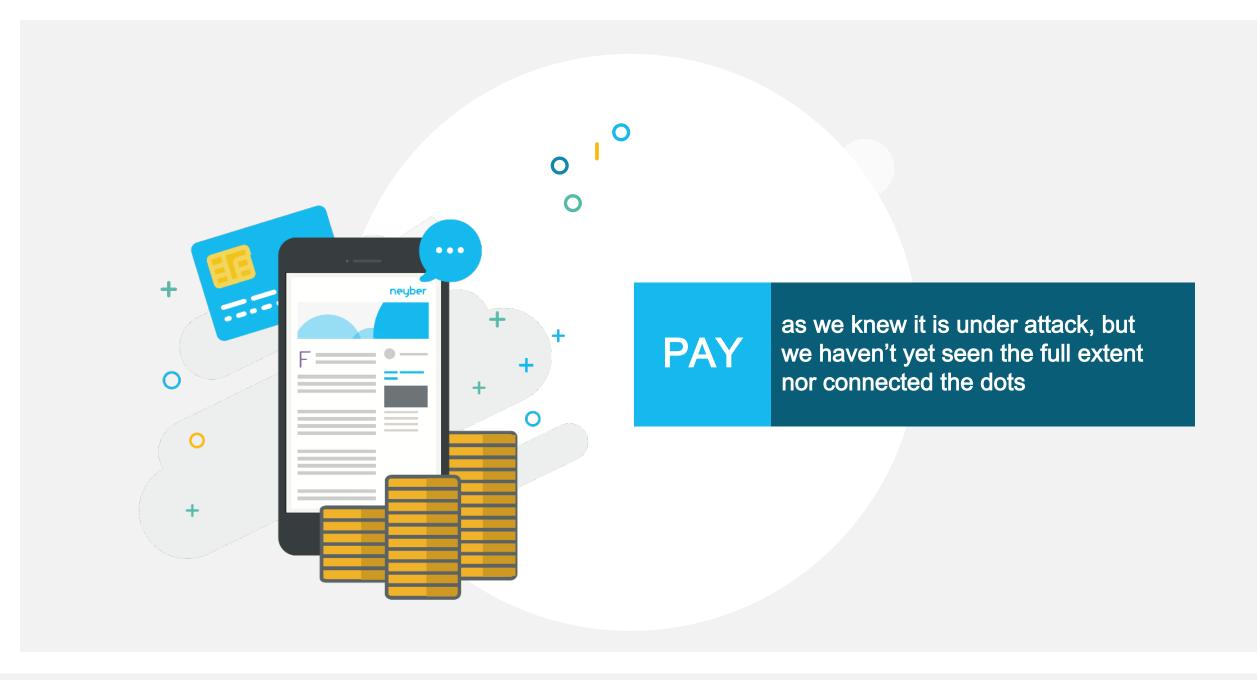
Money as a Benefit

All Changing Forever



Uberisation of the workforce and pay is inevitable, isn't it?





THE UNDERLYING TREND: A dramatic shift in control from centralised institutions, banks, companies toward the consumer as a result of innovation & digitisation



Distributed

They Decide

They Control

Real-Time

Total EB Flexibility

Centralised
We Decided
We Controlled
Periodic
Fixed/Limited EB

What does the future hold...

A shift from employers looking after us, to us looking after ourselves



Rise of the gig economy



Rise of multiple employers



Rise of financial wellbeing



Rise of FinTechs



Rise of a mobile workforce

